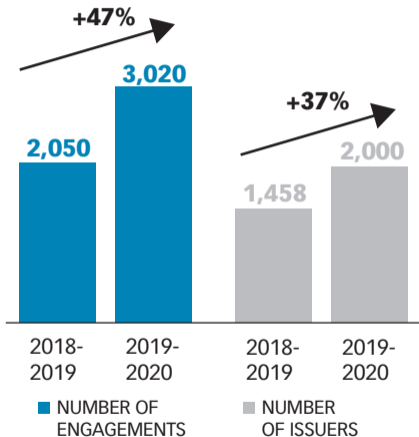


# Sustainability pivot

BlackRock YoY total engagements and issuers engaged



Source: BlackRock Investment Stewardship preliminary data as of June 30, 2020