

# New business structure

China	Singapore & international <sup>1</sup>	India	Lodging	CapitaLand financial	Centres of excellence	
Residential & urban development <sup>2</sup>	Residential	Business parks/ logistics/industrial	The Ascott Limited	Managers of 8 Reits/ business trusts and 23 private funds	Urban strategy	Customer services & solutions
Retail & commercial	Retail & commercial				Business communities development	Sustainability
Business parks/ logistics/industrial	Business parks/ logistics/industrial				Retail innovation	Digital & technology
1 Reit and 12 private funds	4 Reits and 6 private funds	1 business trust and 3 private funds	2 Reits and 2 private funds			
<b>Fully integrated real estate platforms in core markets</b> <b>Recurring income, balanced exposure in developed markets</b>		<b>High growth, new economy exposure</b>	<b>Global standalone platform</b>	<b>Highly scalable standalone management platform</b>	<b>Holistic approach to key Group priorities</b>	

Notes: 1) Includes Vietnam, Malaysia, Indonesia, Europe, USA, Australia, Japan and South Korea

2) Urban Development refers to the Sustainable Urban Development (SUD) business 3) Present in more than 30 countries