



Cementing IHH's position in India

	IHH	IHH + FORTIS HEALTHCARE
Revenue	RM11,313m / US\$2,802m	RM13,990m Revenue / US\$3,465m
EBITDA	RM2,323m / US\$575m	RM2,707m / US\$671m
Enlarged scale (# of hospitals)	49	83
Increase exposure to India (by revenue)	 6%	 24%
Maintain financial flexibility (Net debt / LTM EBITDA)	0.3x	1.4x-2.1x